# Frank J Penedo, PhD Professor of Psychology and Medicine

NCI New Grantee Workshop
October 2023





#### **Career Trajectory...**

1999
PhD
Clinical
Health Psychology

2000

Assistant Professor

**SCCC Member** 

2006

Associate Professor Tenured

Program Theme Leader

2012

Full

Professor Tenured

Program Leader

Survivorship Director

**Endowed Chair** 

2018

Full

**Professor Tenured** 

Associate Director Survivorship/

Population

Sciences

Supportive

Care &

Survivorship

Director

**Endowed Chair** 

UNIVERSITY OF MIAMI

DEPARTMENT of PSYCHOLOGY





UNIVERSITY OF MIAMI

DEPARTMENT of PSYCHOLOGY





UNIVERSITY OF MIAMI

DEPARTMENT of PSYCHOLOGY











Enhancing Life Beyond Cancer



DEPARTMENT of PSYCHOLOGY







#### **External Roles Highlights...**

1999

PhD Clinical Health Psychology 2000

Assistant Professor

Editorial Board Reviewer K Study Section | NCI 2006

Associate Professor Tenured

Editorial Board
BMIO Study Section
Program Chair | SBM
Secretary | ISBM

2012

Full

Professor

Associate Editor BMIO Ad Hoc President | ISBM 2018

Full

Professor

Sr. Associate Editor BMIO Ad Hoc NRG Oncology T32 Ad Hoc | NINR Diversity Inst | SBM Mbr. At Large | ISBM NIMHD Council

#### **Current Grants...**











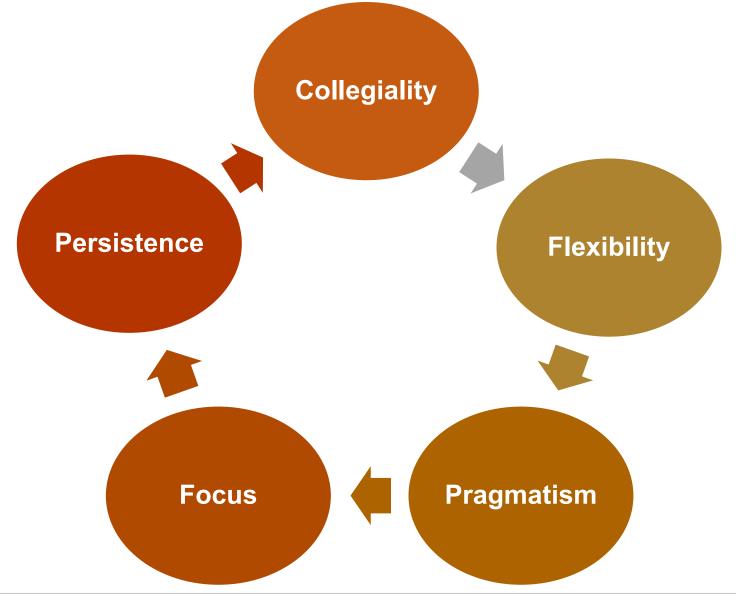


#### **Collaborative Grants...**





## **Qualities for Success...**







## **Collegiality**

- Goes beyond just being friendly...
  - Collaborative
  - Open to novel exposures/groups/disciplines
- What can you offer?
   Publications
   Mentoring
   Didactics
- It is bidirectional—do potential gains fall in line with your priorities
- Open to criticism—request it and don't take it personal Mentee example

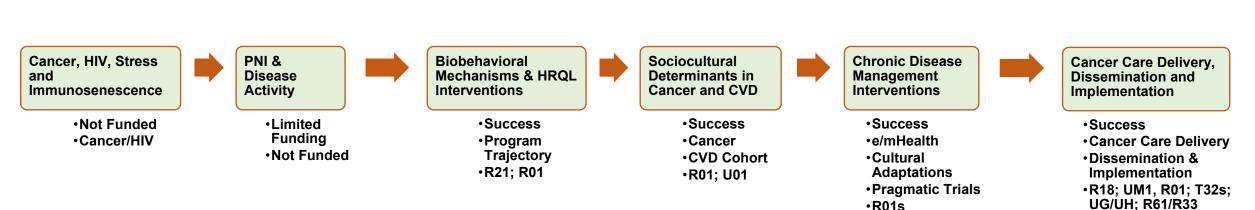




## Flexibility

- Do not be set in your ways...but balance high risk/high reward with funding priorities aligned with your capacity
- Success highly correlated with flexible attitudes...also a characteristic of wisdom!
- We all have an ideal self-perspective BUT we must learn to adjust.
- Stress, immunosenescence and HIV/cancer progression...not a priority at the time.
- Be ready to evolve as opportunities, priorities and resources shift...

#### Research Evolution (Interests, Capacity & Priorities)



### **Pragmatism**

- Theory/thought vs. practical application...
- Do not overlook capacity
- Be realistic
   From sample to scope of work to allocated effort
- Capacity relative to expectations
   Available expertise
   Available resources (intellectual, tangible)
   Sustainability of resources
   Logical steps



#### **Focus**

- Probably the toughest...
- Balance Overly collaborative Overly excited
- Cannot deliver quality products or foster quality collaborations if over involved/extended
- Something has to give...





## Persistence

- Pays off...
- 7 tries before first NIH award

"Overly Ambitious"

"Typical First Try"

"Unrealistic"

"Baffling Exclusions"

"Naïve"

- But persisted and continue to...
- Not Discussed…happens at any stage—learn from it and move on!





## Marketing

- Research T-Shirt, Elevator Pitch, Billboard, etc. marketing does matter!
- Be always ready to clearly and succinctly articulate what you do, and why.
- Do not overhype but do brag about your work and accomplishments, others will notice





## **Leadership Roles**

Leadership
Flex Zone

Research Program & Academic Productivity

- Be mindful of your time
- Enjoyable role vs. taking one for the team, or both
- Do not overcommit
- Research program and productivity are the priorities







#### **Other Considerations**

- Surround yourself with established investigators but infuse new talent—it will pay off!
- Monitor your budget...
- Communicate diligently and often with your PO—no surprises!
- Lots of hard work and a little bit of luck...yes, at times the stars must align.





### **Mentoring & Networking**

- Lifelong mentors...will contribute at any stage of your career
- Stakeholder, community, family...do not overlook their contributions
- Unexpected mentors...e.g., administration, care delivery leaders
- Networking throughout your career is critical...



Mike Antoni, PhD



Amelie Ramirez, DrPH



Neil Schneiderman, PhD

## Find Your Academic Homes and Networks!















SUPPORT / RESEARCH / THRIVE

#### **Thank You!**

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#### Must haves...

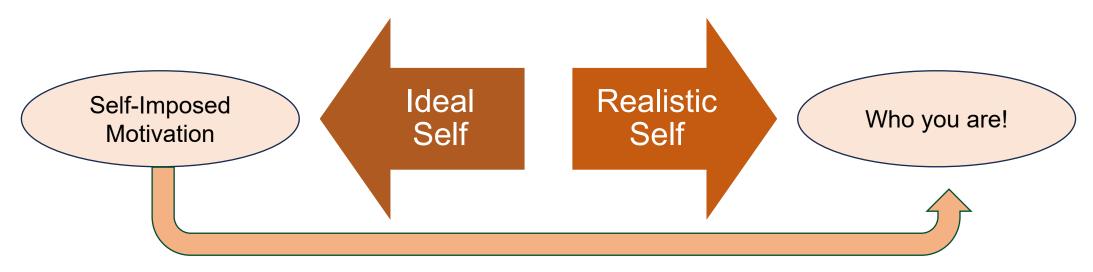
Less Non-Critical Negotiable Capacity Alignment Broadening Programmatic Interests Research Novel Extensions Passion

- It is a balancing act...
- Determine what you must have...
- And what you can live without
- Don't lose sight of your passion
- Independent, sustainable and programmatic research is the priority





### **Self-Actualizing Forces**



- Work to harmonize both, have realistic expectations
- Ideal Self Perception Strive & Thrive, it is not a bad thing...
- But, unnecessary pressures as well
- Put effort into getting grounded, focused, prioritizing your research program
- Key is aligning forces and reaching a self-actualized academic identity

(Higgins 1987; Rogers 1959)



